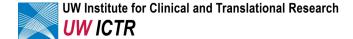


Mentorship as a Mechanism to Advance Inclusive Environments

Christine Pfund University of Wisconsin - Madison June 14, 2023







Institutional transformation in support of effective mentorship involves mentees, mentors, training program directors, departmental chairs, deans, provosts, college presidents, and external partners—

all of whom can <u>use mentorship as one intervention</u> to increase retention in STEMM disciplines and help move a more diverse group of students along STEMM career pathways.



(NASEM, 2019)

The National Academies of

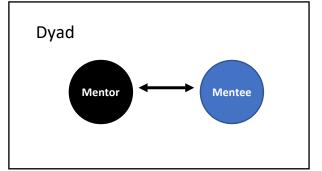
Institutions and organizations can support more effective mentorship by:

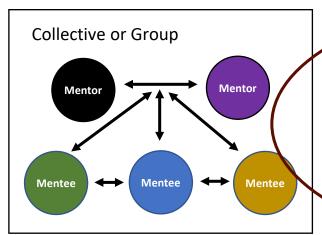
Access - Individuals have access to multiple mentors

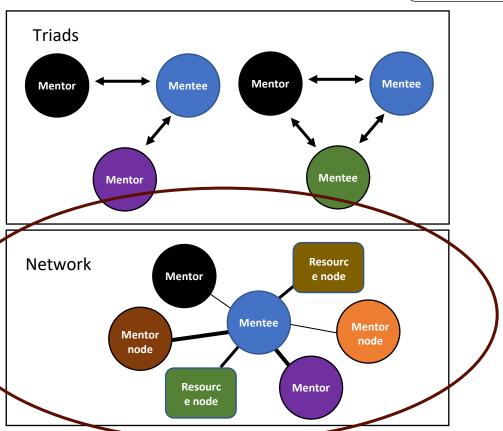
Quality - Mentoring relationships and training program supports are effective and use evidence-based approaches and tools

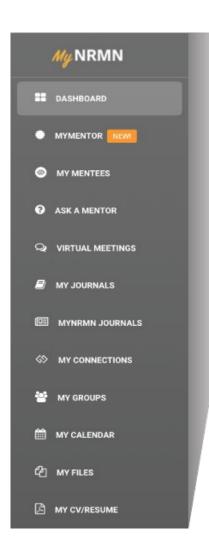
Continuous Improvement - Programs regularly assess access to and the quality of training and mentorship... and then address areas for growth and improvement

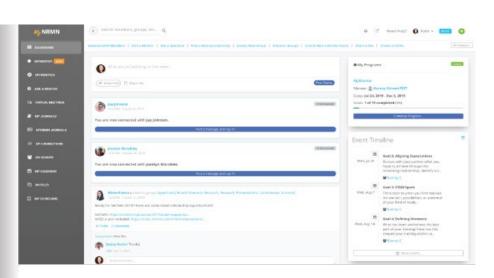
Value and Visibility - Institutions and organizations demonstrate their commitment to inclusive excellence through mentorship











Networking

Connect with other members
Post to the Community
Virtual Meeting Space
Join Groups

Mentoring

Guided Virtual Mentoring One-on-One Mentoring Group Mentoring "Ask a Mentor"

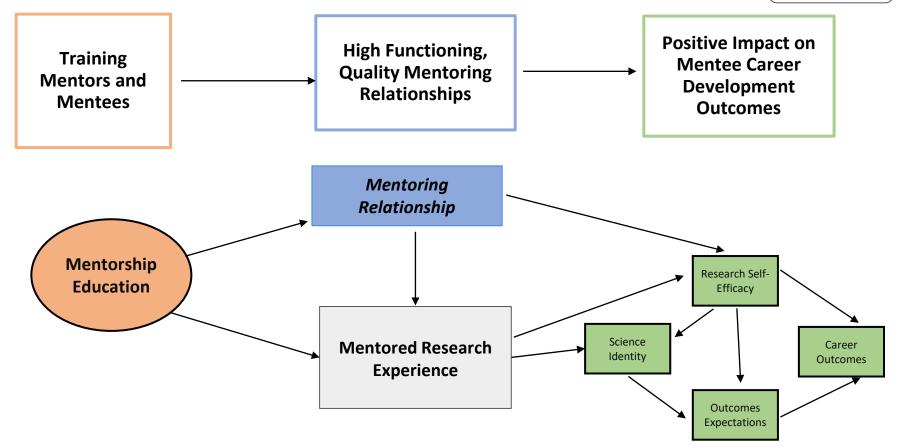
CV Builder • Document Repository • Calendar

• Recommended Matches & Connections •



ACCESS





Rogers, Byars-Winston, Branchaw and Pfund, 2023



CIMER Serves as a National Training Hub for Mentorship Education

Mentor training
Mentee training
Train-the-trainer workshops
Implementation workshops









4

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Training Curricula

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Training Curricula

Please visit the CIMER website for more information about Entering Mentoring, Entering Research, or Mentoring Up.

Entering Mentoring

The Entering Mentoring curricula is designed for those who wish to implement process based, professional development workshops for research mentors. You may choose one of our complete, pre-assembled packages or build your own customized curriculum.





Entering Research

The Entering Research curricula is designed for those who wish to implement process-based, professional development workshops, courses, or programs for undergraduate and graduate research trainees. You may choose one of our complete, pre-assembled packages or build your own customized curriculum.



Complete Curricula



Mentoring Up

The Mentoring Up curricula is designed for those who wish to implement process-based, professional development workshops for postdoctoral trainees and junior faculty.



Mentorship Ecosystem Assessment & Evaluation Items

CONTINUOUS IMPROVEMENT

Demographics

Race and Ethnicity Gender Career Stage SES First Generation Ability

Context/Background

Previous Research Experience
Previous Mentoring Experience
Motivation
Discipline/ Area of Study
Department/ Program
Institutional Context

Mentor Learning Assessments

Mentoring Competency Assessment (MCA) Cultural Diversity Awareness (CDA)

Trainee Learning Assessment (ERLA)

Research Comprehension & Communication Skills
Practical Research Skills
Research Ethics
Researcher Identity
Researcher Confidence & Independence
Equity & Inclusion Awareness & Skills
Professional & Career Development Skills

Additional psychosocial factors known to influence persistence

Outcome Expectations
Sense of Belonging
Science Identity
Research or mentoring self-efficacy

Quality of Mentoring Relationships

Relational duration Interaction frequency Mentor effectiveness across roles Relational quality Alignment of needs and supports

Performance

Coursework Outcomes Prelim Presentations Publications

Trainee Intent / Plans for Future

Career Interests Career Plans

Recognizing and Valuing Mentorship



- Add valuation of mentorship and mentorship program development/ support into mission statements and strategic plans
- Build mentorship into workload—not overload/pay supplement
- Rewrite tenure, promotion, and other review documents to clearly value mentorship efforts
- Honor mentorship efforts and initiatives with internal, targeted research funds.
- Provide reassigned time for mentorship efforts
- Establish prominent awards/chairs to honor mentorship
- Institutionalize best practices in workforce development and mentorship

Funding agencies & scientific societies shift funding and programming priorities to incentivize and compel meaningful, evidence-based DEI work integrated with disciplinary work

Action-based shift in institutional culture to invest in and support evidence-based DEI work & the people who do it

On-going evaluation of progress & outcomes

Well-funded and empowered mentorship program

Diverse, wellsupported and trained network of mentors

Diverse, well-supported and trained network of mentees

Value and Visibility Continuous Improvement Quality

Access

Deanna, R., Merkle, B.G., Chun, K.P. *et al.* Community voices: the importance of diverse networks in academic mentoring. *Nat Commun* 13, 1681 (2022).